The Diverse Workplace: Finding Gold at the End of the Rainbow

Flexible Work Arrangements Masterclass 30 March 2016











WORKING WITH YOU TO MEET MALAYSIA'S TALENT NEEDS

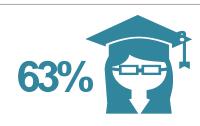
Gender Diversity in the Workforce

Female labour force participation rate in Malaysia





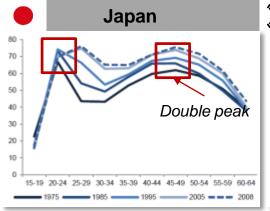


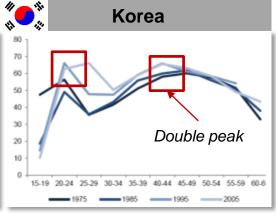


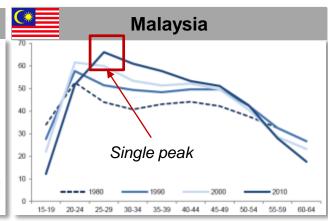
women graduated from university¹, only **24%** at top management in public listed companies²

Female labour force participation rate in Malaysia is single-peaked³

Female labour force participation by age group, %







^{1.} Ministry of Higher Education Quick Fact Guide, 2014

^{2.} Diversity in the Workplace 2015, A Survey of Malaysian Public Listed Companies, PwC, 2015 3. Malaysia Economic Monitor Report, Unlocking Women's Potential, November 2012, Page 50

Diversity in the Workplace Survey 2015

About this survey

Between July and August 2015, TalentCorp and PwC conducted a Diversity in the Workplace Survey to better understand the current diversity landscape in public listed companies, with the support of Bursa Malaysia.

The survey obtained responses from 130 listed companies, encompassing 1,094 members of the board and 464,092 employees in Malaysian public listed companies.

| Company type | Coverage | No. of companies |
|--------------|---------------|------------------|
| HLCI | Top 30 | 26 |
| Other PLCs | 31 to 100 | 41 |
| | 101 and above | 63 |
| Total | December 2012 | 130 |

67 of Top 100 listed companies participated, representing 70% of Bursa's total market capitalisation¹

¹ Bloomberg, March 2015

| Company type | Percentage (%) of Companies |
|---|--------------------------------|
| Construction | 5 |
| Conglomerate | 8 |
| Fast Moving Consumer Goods | 6 |
| Financial Services | 16 |
| Manufacturing | 12 |
| Oil, Gas & Energy (Including Utilities) | 11 |
| Palm Oil & Rubber (including Plantations/ Agriculture) | 8 |
| Real Estate & Property | 15 |
| Talacommunications & Media | 10 |
| OthersF | 9 |

2 Others: Healthcare, Transportation & Logistics, Leisure and Automotive Trading

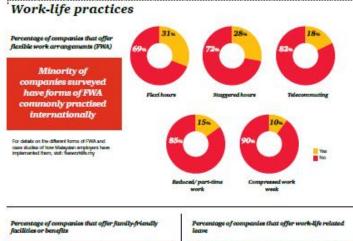
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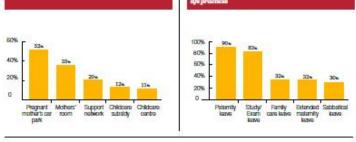
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Diversity in the Workplace 2015

A survey of Malaysian Public Listed Companies







Percentage of companies with future plans to enhance or implement work-life practices





Within the year

Blokwoon 1 to 2 years 10 No



More than 2 years

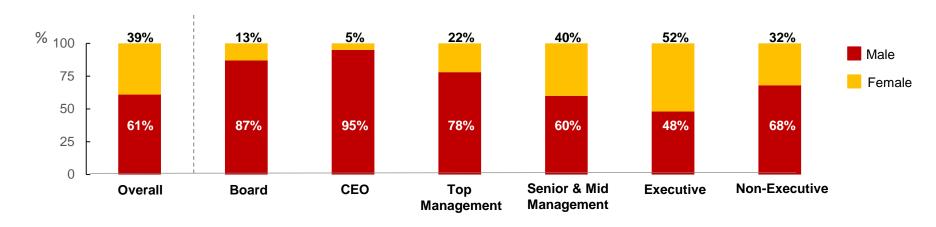




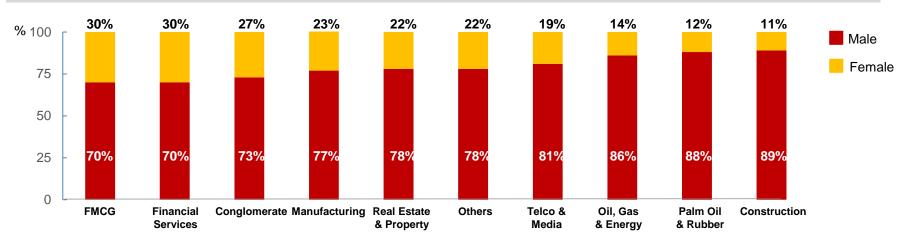
TalentCorp

Gender Diversity Landscape in Malaysia

Gender diversity by organisation levels



Gender diversity by industry (Top Management level)





TalentCorp Diversity Initiatives



Flexible Work Arrangements





flexWorkLife.my Portal



Events





Three-Prong Approach:

- Retain
- Return
- Rise to the Top

flexWorkLife.my: Case Studies, Toolkits & More





TalentCorp

WOMEN EMPLOYERS

S STORIES

EVENTS

RESOURCES

ABOUT

LOGIN



Women@Intel Network (WIN)

Published on July 2, 2013



Intel Mulaysia is the first Intel offshore facility outside the US. Established in 1972, the company is regarded today as the most complex facility with about 9000 talented employees spread over three campuses – Penangs, Kulim and Koalat Lumpur – delivering multifunctional operations including assembly and test manufacturing, design and development and global shared services.

"In order to really drive an inclusive and diverse workforce, all employees have to see themselves as:

being a part of our corr of our strategy enowing of our employees, and and lead our industry in promotion of all of our our employees to know always recognised is the representation, not just middle pipeline but in cretention, and so we're and promote and progemployees.

 Rosolind Hudnell, Intel Inclusion

OVERVIEW

Intel understands the value of a diverse workforce and i Choice for Women. To do so, Intel has established the W WN is a network of Intels female and male employees a activities with the aim of enhancing efforts to attract, rec retain female talents in the workforce. The group has 33 one in Malaysia.

The Malaysia chapter was launched on June 18, 2008 wit female, and a sporsor, a serior male local leader, spear initial membership was low and predominantly female, I number of members has grown into 300 active female a

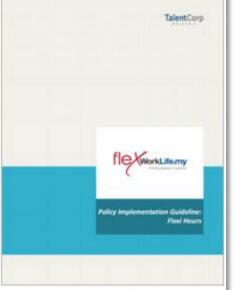
OBJECTIVE

With about 50% women employees, Intel Malaysia knew initiatives to attract, recruit, integrate, develop and retain support of Intel Values, Code of Conduct and business is all Intel employees, male and female, who support the V

INITIATIVES

Given that WIN is a global initiative, the Malaysia chapte policies in place at other chapters. Overall, there are thr

Career Development



Policy Implementation Guidelines: Flexi Hours



Keysight Technologies: Flexible Work Arrangements



Keysight Technologies Inc. (NYSE: KEYS) is the world's let company, transforming today's measurement experience the modular, and software solutions. With its HP and Aglent lega in wireless communications, aerospace and defense and sem class platforms, software and consistent measurement scient employees serve customers in more than 100 countries.

The name Keysight conveys the ability to see what others car insight to understand and unlock the changing technology land

Keysight Technologies began operations in Perang, Malay: oc.200 employees, with majorities being professionals. It is Keysight worldwide, with operations spanning business i marketing, manufacturing, R&D and supply chain. Keysight's Petating Jaya serve customers with a broad range of products

OVERVIEW

Keysight is proud of its heritage of providing flexible work hour: Keysight's Flexible Time Off program enables employees to recreation, vacation, personal business, personal illness o



Policy Implementation
Guidelines: Telecommuting

Career Comeback Programme

Launched on 2 March 2015, the Career Comeback Grant is designed to encourage employers to **recruit** and **retain women on career breaks for more than six (6) months**. Two types of grants are made available, amounting up to a maximum of **RM200,000 per company**.

Woman returnee criteria:

- Malaysian citizen
- 2 Has been out of the workforce for at least 6 months
- 3 Minimum 2 years working experience
- 4 Currently unemployed or underemployed during the career break



Resourcing Grant

Implement or enhance a programme or campaign to recruit women returnees. The grant offers co-funding of 75% of the cost incurred to run the programme up to a maximum of RM100,000.



Retention Grant

Successful recruitment and retention of women returnees for more than 6 months. The grant amount is equivalent to a returnee's one month salary. The grant is up to a maximum of RM100,000.

Career Comeback Success Stories



Retention Grant



Lorraine Anne Scully

- Career Break: 6 years
- Financial Security Analyst



- Lorraine quit her corporate job to care for her special needs child
- Through the Career Comeback Programme, she secured a job in Intel
- Support from her boss through flexible work arrangements enable her to bring her son to therapy session(s) or hospital appointments

Resourcing Grant



Set up booths at Queensbay Mall for 3 days. Activities include:

- Company sharing about their work and company benefits
- On-the-spot interviews

Successfully hired 6 women returnees.



I-Care – <u>I</u>HS <u>C</u>areer Relaunch

Platform created to re-engage women who had taken a creer break to train and be hired as an Independent Global Sourcing Consultant.

Successfully hired **3 women** returnees.

Latest Development





Sunday, 27 March 2016 | MYT 11:18 AM

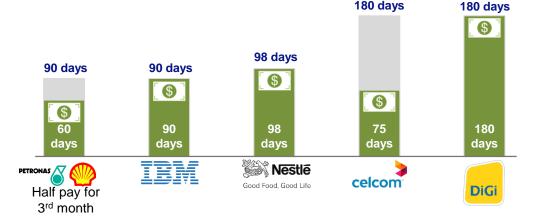


2011: The Malaysian government introduced a longer maternity leave to all civil servants, from 60 days to **90 days**

Companies offering longer maternity leave to attract female workers

"We know that a diverse workforce drives innovation and better performance. We consider it a highly strategic move, both from a societal and a business perspective".

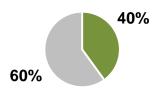
> Sigve Brekke, CEO & President, Telenor Group



THE STRAITS TIMES

Sunday, 20 March 2016 | SGT 5:00 AM

2 weeks of paternity leave to be legislated in Singapore



2015: 40% of fathers used paternity leave

"The **Government** can do much, such as provide affordable, quality childcare, but community support - especially from **employers** – is key".

"If we're able to fulfil this aspiration of employees to achieve work-life balance, to meet their requirement of having more flexible work arrangements, then we stand a better chance of getting more talented employees and that is good for business".

Josephine Teo, Singapore's Senior Minister of State

Source:

- 1. http://www.thestar.com.my/news/nation/2016/03/27/companies-offering-longer-maternity-leave-to-attract-female-workers/
- 2. http://www.straitstimes.com/singapore/manpower/2-weeks-of-paternity-leave-to-be-legislated





THANK YOU